

Standard costing is a system of **cost control** where standard values of costs and revenue are predetermined, and the actual results are compared to them to identify the **variance** (difference) and take suitable actions if required.

Variance refers to the difference between the actual performance and standard performance

$$\text{Variance} = \text{Actual Data} - \text{Expected Data}$$

Standard data:

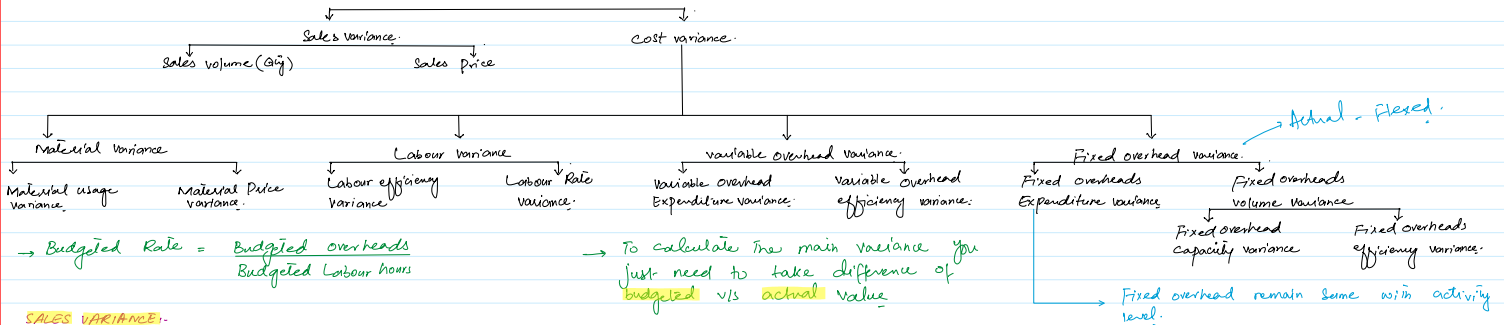
Variances are considered **Favourable** if the deviations from standards leads to higher profitability while variances are considered **Adverse/Unfavourable** if the deviation from standards leads to a lower profitability.

FLEXED BUDGET

Flexed budget is created at the end of the budget period by applying standards and expectations of the original budget to the **actual activity level**.

Details	Budgeted data	B. Rates x Actual Qty Standard data (Flexed Budget)	Actual Data	Variance: (Standard - Actual)
Output (units)	5,000	6,000	6,000	-
Revenue	\$50 per unit (5,000 x \$50) = \$250,000	\$50 per unit (50 x 6,000) = \$300,000	\$270,000	\$30,000 (A)
Costs	\$30 per unit (30 x 5,000) = \$150,000	\$30 per unit (30 x 6,000) = \$180,000	\$168,000	\$12,000 (F)
Profit	R - Cost = \$100,000	= \$120,000	= \$102,000	\$18,000 (A)

CALCULATIONS OF VARIANCES



$$\rightarrow \text{Budgeted Rate} = \frac{\text{Budgeted overheads}}{\text{Budgeted Labour hours}}$$

→ To calculate the main variance you just need to take difference of budgeted vs actual value

SALES VARIANCE

$$(\text{Standard Quantity} \times \text{Standard/Budgeted Price}) - (\text{Actual Quantity} \times \text{Actual Price})$$

Sales volume variance

$$(\text{Budgeted Quantity} \times \text{Budgeted Rate}) - (\text{Actual Quantity} \times \text{Budgeted Rate})$$

Sales price variance

$$(\text{Budgeted Price} \times \text{Actual Quantity}) - (\text{Actual Price} \times \text{Actual Quantity})$$

COST VARIANCE

Material Variance

$$(\text{Standard Quantity} \times \text{Budgeted Price}) - (\text{Actual Quantity} \times \text{Actual Price})$$

Material usage variance

$$(\text{Standard Quantity} \times \text{Budgeted Rate}) - (\text{Actual Quantity} \times \text{Budgeted Rate})$$

Material Price variance

$$(\text{Budgeted Price} \times \text{Actual Quantity}) - (\text{Actual Price} \times \text{Actual Quantity})$$

Labour Variance

$$(\text{Standard hours} \times \text{Budgeted Rate}) - (\text{Actual hours} \times \text{Actual Rate})$$

Labour efficiency variance

$$(\text{Standard hours} \times \text{Budgeted Rate}) - (\text{Actual hours} \times \text{Budgeted Rate})$$

Labour rate variance

$$(\text{Standard rate} \times \text{Actual Labour hours}) -$$

Variable overhead expenditure variance (spending)

$$(\text{Budgeted Rate per hour} \times \text{Actual hours}) - (\text{Actual rate per hour} \times \text{Actual hours})$$

Variable overhead efficiency variance

$$(\text{Standard hours for actual output} \times \text{Budgeted Rate}) - (\text{Actual hours} \times \text{Budgeted Rate})$$

Variable overhead variance

	Budgeted	Standard	Fixed overheads
output	300 units	400 units	400 units
Labour hours	900 hours	1200 hours	1200 hours
Variable overheads	\$4,500	\$6,000	\$7,200
Overhead rates/hour	\$5	\$5	\$6
overhead rate/unit	\$15 per unit	\$15 per unit	\$18 per unit

Variable overhead variance

$$\text{Standard Overheads} - \text{Actual overheads}$$

$$\$6,000 - \$7,200 = \$1,200 \text{ Adverse variance}$$

Variable overhead spending variance

$$(\text{Budgeted Rate/H} \times \text{Actual hours}) - (\text{Actual Rate/H} \times \text{Actual hours})$$

$$\begin{aligned} & \$5 \times 1200 \text{ hours} = \$6,000 \\ & \$7.2 \times 1200 \text{ hours} = \$8,640 \\ & \text{Adverse variance } \$2,640 \end{aligned}$$

Variable overhead efficiency variance

$$(\text{Standard hours for} \times \text{Budgeted Rate}) -$$

Fixed overheads expenditure variance (Budgeted overheads - Actual overheads)

Fixed overheads volume variance

$$(\text{Budgeted Quantity} \times \text{Budgeted Rate}) - (\text{Actual Quantity} \times \text{Budgeted Rate})$$

If Labour hours are given we have to calculate

$$\begin{aligned} & \text{Fixed Overheads Standard} - \text{Actual} \\ & (\text{Budgeted hours} \times \text{Budgeted Rate P.H}) - (\text{Actual hours} \times \text{Budgeted Rate P.H}) \\ & \$8,100 - \$10,800 = \$2,700 \text{ Adverse} \\ & \text{Fixed Overheads efficiency variance} \\ & (\text{Standard hours for actual output} \times \text{Budgeted Rate}) - (\text{Actual hours} \times \text{Budgeted Rate}) \\ & \$27 \times 1200 - \$10 \times 1200 = \$3,240 \text{ Adverse} \end{aligned}$$

$$(\text{Actual hours} \times \text{Budgeted Rate}) -$$

worked.

Fixed overhead variance

$$\begin{aligned} & \text{Standard Overheads} - \text{Actual Overheads} \\ & = \$10,800 - \$10,000 \\ & = \$800 \text{ Favourable variance} \end{aligned}$$

$$(i) \text{ Fixed overhead expenditure variance: } \text{Budgeted overheads} - \text{Actual overheads}$$

$$\frac{(\text{Standard rate} \times \text{Budgeted hours}) - (\text{Actual hours} \times \text{Budgeted Rate})}{\text{Budgeted hours} - \text{Actual hours}}$$

$$\frac{1,000 - 1,200}{2,200} = \text{Adverse variance } 2,200$$

$$= 11,000 - 12,200 = 1,200 \text{ Favourable variance}$$

Labour rate variance

$$(\text{Standard rate} \times \text{Actual Labour hours}) - (\text{Actual rate} \times \text{Actual Labour hours})$$

$$\text{Variable overhead efficiency variance} = (\text{Standard hours for actual output} \times \text{Budgeted Rate}) - (\text{Actual hours} \times \text{Budgeted Rate})$$

$$(\text{Actual hours} \times \text{Budgeted Rate})$$

$$\begin{aligned} 1,200 \times \$5 &= 6,000 \\ 1,000 \times \$5 &= 5,000 \\ \text{Favourable variance } &1,000 \end{aligned}$$

$$A = \$2,200 - FV = \$1,200 = \$1,200 A$$

$$\begin{aligned} \text{(i) Fixed overhead Expenditure Variance} &= \text{Budgeted overheads} - \text{Actual overheads} \\ &= \$8100 - \$10,000 \\ &= \$1,900 \text{ Adverse variance} \end{aligned}$$

$$\begin{aligned} \text{(ii) Fixed overhead volume variance} &= (\text{Budgeted Qty} \times \text{Budgeted OR}) - (\text{Actual Qty} \times \text{Budgeted OR}) \\ &= (300 \times \$27) - (400 \times \$27) \\ &= \$8100 - \$10,800 \\ &= \$2,700 \text{ Favourable variance} \end{aligned}$$

$$A = \$1,900 - \$2,700 F = \$800 F$$

If direct labour hours are given then further we need to calculate 'Capacity' and 'Efficiency' variance to verify 'Fixed Overhead Volume Variance'

$$\begin{aligned} \text{(i) Fixed overhead capacity variance} &= (\text{Budgeted hours} \times \text{Budgeted OR}) - (\text{Actual hours} \times \text{Budgeted OR}) \\ &= (900 \text{ hours} \times \$9) - (1000 \text{ hours} \times \$9) \\ &= \$8100 - \$9000 \\ &= \$900 \text{ Favourable variance} \end{aligned}$$

$$\begin{aligned} \text{(ii) Fixed overhead efficiency variance} &= (\text{Standard hours} \times \text{Budgeted OR}) - (\text{Actual hours} \times \text{Budgeted OR}) \\ &= (1200 \text{ hours} \times \$9) - (1000 \text{ hours} \times \$9) \\ &= \$10,800 - \$9000 \\ &= \$1,800 \text{ Favourable variance} \end{aligned}$$

$$\begin{aligned} 1200 \text{ hours} \times \$9 &= \$10,800 \\ 1000 \text{ hours} \times \$9 &= \$9,000 \\ \text{Favourable variance} &= \$1,800 \end{aligned}$$

$$F = \$900 + F = \$1800 = F \$2,700$$

SALES VARIANCE

	Budgeted Data	Actual Data
Quantity	300 units	400 units
Price	\$150	\$140
Sales	\$45,000	\$56,000

$$\begin{aligned} \text{(i) Sales variance} &= \text{Budgeted data} (\$) - \text{Actual data} (\$) \\ &= \$45,000 - \$56,000 \\ &= \$11,000 \text{ Favourable variance} \end{aligned}$$

$$\begin{aligned} \text{(ii) Sales volume variance} &= (\text{Budgeted qty} \times \text{Budgeted Price}) - (\text{Actual qty} \times \text{Budgeted Price}) \\ &= 300 \text{ units} \times \$150 = \$45,000 \\ &400 \text{ units} \times \$150 = \$60,000 \\ \text{Favourable variance} &= \$15,000 \end{aligned}$$

$$\begin{aligned} \text{(iii) Sales Price variance} &= \frac{\text{Budgeted Price} \times \text{Actual qty}}{\text{Actual Price} \times \text{Actual qty}} \\ &= \$150 \times 400 \text{ units} = \$60,000 \\ &\$140 \times 400 \text{ units} = \$56,000 \\ \text{Adverse variance} &= \$4,000 \end{aligned}$$

$$F = \$15,000 - OF \$4,000 = \$11,000 F$$

COST VARIANCE

	Budgeted Data	Standard Data	Actual Data
output	300 units	400 units	400 units
Raw material qty	3000 kg	4000 kg	3600 kg
Price of Raw material	\$3 per kg	\$3 per kg	\$3.5 per kg
Cost of Raw material	\$9000	\$12,000	\$12,600

$$\begin{aligned} \text{Material Variance} &= \text{Standard data} (\$) - \text{Actual data} (\$) \\ &= \$12,000 - \$12,600 \\ &= \$600 \text{ Adverse variance} \end{aligned}$$

$$\begin{aligned} \text{Material usage variance} &= (\text{Standard qty} \times \text{Standard Price}) - (\text{Actual qty} \times \text{Standard Price}) \\ &= 4,000 \text{ kg} \times \$3 = \$12,000 \\ &3,600 \text{ kg} \times \$3 = \$10,800 \\ \text{Favourable variance} &= \$1,200 \end{aligned}$$

$$\begin{aligned} \text{Material Price variance} &= \frac{\text{Standard Price} \times \text{Actual qty}}{\text{Actual Price} \times \text{Actual qty}} \\ &= \$3 \text{ per kg} \times 3600 \text{ kg} = \$10,800 \\ &\$3.5 \text{ per kg} \times 3600 \text{ kg} = \$12,600 \\ \text{Adverse variance} &= \$1,800 \end{aligned}$$

$$F = \$1200 - OF \$1,800 = \$600 OF$$

LABOUR VARIANCE

	Budgeted Data	Standard Data	Actual Data
output	300 units	400 units	400 units
Labour hours	900 hours	1200 hours	1000 hours
wage Rate	\$20	\$20	\$21
wage cost	\$18,000	\$24,000	\$21,000

$$\begin{aligned} \text{Labour Variance} &= \text{Standard data} (\$) - \text{Actual data} (\$) \\ &= \$24,000 - \$21,000 \\ &= \$3,000 \text{ Favourable variance} \end{aligned}$$

$$\begin{aligned} \text{Labour efficiency} &= \frac{(\text{Standard hours} \times \text{Budgeted Rate}) - (\text{Actual hours} \times \text{Budgeted Rate})}{\text{Standard hours} \times \text{Budgeted Rate}} \\ &= 1200 \times \$20 = 24,000 \\ &1000 \times \$20 = 20,000 \\ \text{Favourable variance} &= \$4,000 \end{aligned}$$

$$\text{Labour Rate Variance} = (\text{Standard Rate} \times \text{Actual hours}) - (\text{Actual Rate} \times \text{Actual hours})$$

$$= \$20 \times 1000 = \$20,000$$

$$+ \$21 \times 1000 = \$21,000$$

$$\text{Adverse Variance} \quad \$1000$$

$$\text{FV } 4000, \text{ AD } 1000 = \$3000 \text{ Favourable Variance.}$$